

2016 CoBank Board Election Information



2016 COBANK BOARD ELECTION

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Message from the Nominating Committee Chair

The Nominating Committee is pleased to offer CoBank stockholders a slate of highly qualified nominees for the 2016 board of directors election. The nominees were selected by the Nominating Committee from a field of individuals that included self-nominated candidates, referred candidates, and incumbent directors interested in being considered for re-nomination. A biographical sketch for each candidate in your voting region is provided for your review. If you have any questions, you should feel free to contact the candidates directly. For informational purposes only, we have also enclosed biographical information about candidates from the three other CoBank voting regions in which elections are taking place in 2016.

CoBank's Office of General Counsel has notified the Nominating Committee that all disclosure materials submitted by each director candidate have been reviewed and it has been determined that each director candidate meets all eligibility requirements set forth under federal regulations and the bank's bylaws and policies. Further, the director candidates' relationships with customers and various other entities do not currently present conflicts of interest that would prevent a candidate from serving on the CoBank board.

In 2016, the Nominating Committee consisted of 21 members. Information on the committee members was previously provided to stockholders and is available at www.cobank.com. I wish to thank the committee members for their diligent work. In addition, the Nominating Committee appreciates the willingness of the nominees to serve CoBank and thanks all those who invested time in the process of CoBank director elections.

Additional information about CoBank's director election process can be obtained from Election Officer M. Mashenka Lundberg, who can be reached at **(303) 793-2228** or via e-mail at mlundberg@cobank.com.

We encourage your organization to cast a ballot.



Kenneth K. Leiber, Nominating Committee Chair

Eligible voting stockholders in each region will elect directors as noted below:

- **CENTRAL REGION** - one director on a one-stockholder-one-vote basis (*see candidate bios, p. 4*)
- **EAST REGION** - one director on a one-stockholder-one-vote basis (*see candidate bios, p. 5*)
- **MID PLAINS REGION** - one director on a one-stockholder-one-vote basis (*see candidate bios, p. 6*)
- **SOUTH REGION** - one director on a modified equity basis (*see candidate bios, p. 7*)

The enclosed election ballot is for the board position for which your organization is eligible to cast a vote. Candidates may contact your organization directly regarding the election.

For your vote to be counted, EKS&H must receive the completed signed and dated election ballot and authorization form, in Denver, no later than 5:00 p.m. Mountain Time on September 15, 2016. Please return the election ballot and authorization form by email, by facsimile or by mail, using the enclosed envelope addressed to EKS&H.

DIRECTOR ELECTION PROCESS AND CURRENT COBANK BOARD INFORMATION

RECORD DATE FOR 2016 ELECTION

May 31, 2016

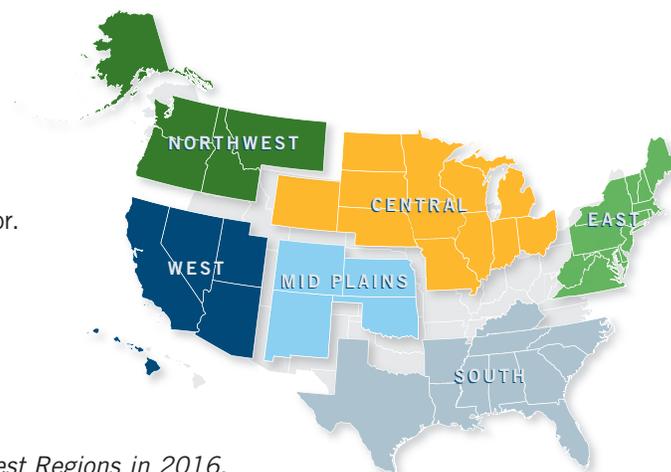
VOTING REQUIREMENTS

A majority of votes cast is required to elect each director.

VOTING STOCKHOLDERS PER REGION*

Central	736	Mid Plains	234
East	122	South	488

Total Voting Stockholders 1,580



* There are no director elections in the Northwest or West Regions in 2016. The West Region seat is being eliminated as part of a board restructure.

ATTENDANCE AT MEETINGS

All board members attended at least 75 percent of board and committee meetings during 2015.

RIGHT TO SUBMIT ADDITIONAL CANDIDATE NAMES

CoBank does not hold an annual meeting in connection with director elections and, therefore, does not accept floor nominations. However, CoBank invited stockholders to submit additional director candidates via petition between June 1 and July 15, 2016.

OTHER MATTERS TO BE VOTED ON

No other business matters in addition to the 2016 election of directors will be presented to stockholders.

AFFILIATED LOANS

In the ordinary course of business, CoBank's loan transactions include some customers with which a CoBank director candidate is affiliated. Such loans are subject to special review and reporting requirements contained in the FCA regulations. All such loans (i) are made in accordance with established policies; (ii) are made on substantially the same terms, including interest rate, amortization schedule, and collateral requirements, as those prevailing at the time for comparable transactions with other borrowers; and (iii) involve no more than the normal risk of collectibility.

OTHER DISCLOSURE INFORMATION

CoBank reviewed all other information required to be submitted by director candidates and determined that all such candidates were eligible to be included on the director election ballot.

COBANK'S ANNUAL REPORT

For additional information about CoBank, please see CoBank's **2015 Annual Report to Shareholders** or visit www.cobank.com.



Current CoBank Board of Directors

In accordance with applicable FCA regulations, the information below includes terms of service and the term expirations and types of agriculture or aquaculture engaged in by directors who are farmers. The composition of CoBank's board of directors is representative of its customer base and also includes directors with experience in the agricultural cooperative, Farm Credit System association and rural infrastructure industries that the bank serves.

Ages as of January 1, 2016

Everett M. Dobrinski

Chair
69, Makoti, ND
Producer: cereal grain, oilseed
Term expires Dec. 31, 2019
Served since 1999

Daniel T. Kelley

First Vice Chair
67, Normal, IL
Producer: corn, soybeans
Term expires Dec. 31, 2017
Served since 2004

Kevin A. Still

Second Vice Chair
58, Danville, IN
Term expires Dec. 31, 2018
Served since 2002

Robert M. Behr

61, Lakeland, FL
Term expires Dec. 31, 2016
Served since 2013

Milburn "Dan" Childs

65, Mannsville, OK
Producer: wheat, stocker cattle
Term expires Dec. 31, 2018
Served since 2015

William M. Farrow III

60, Evanston, IL
Outside Director
Term expires Dec. 31, 2018
Served since 2007

Benjamin J. Freund

60, East Canaan, CT
Producer: dairy
Term expires Dec. 31, 2017
Served since 2014

Andrew J. Gilbert

57, Potsdam, NY
Retired Producer:
dairy and grain
Term expires Dec. 31, 2019
Served since 2016

John L. Guthrie

71, Porterville, CA
Producer: cow/calf,
stocker cattle
Term expires Dec. 31, 2016
Served since 2012

James A. Kinsey

66, Flemington, WV
Producer: angus seed-stock
Term expires Dec. 31, 2016
Served since 2001

David J. Kragnes

63, Felton, MN
Producer: corn, soybeans
Term expires Dec. 31, 2016
Served since 2009

James R. Magnuson

62, Sully, IA
Term expires Dec. 31, 2018
Served since 2013

Jon E. Marthedal

59, Fresno, CA
Producer: grapes, raisins,
blueberries
Term Expires Dec. 31, 2017
Served since 2013

Gary A. Miller

55, Douglasville, GA
Term expires Dec. 31, 2017
Served since 2006

Catherine Moyer

40, Ulysses, KS
Appointed Director
Term expires Dec. 31, 2018
Served since 2010

Alarik Myrin

69, Altamont, UT
Producer: cattle
Term expires Dec. 31, 2018
Served since 2012

Ronald J. Rahjes

64, Kensington, KS
Producer: corn, wheat
soybeans, grain, sorghum
Term expires Dec. 31, 2019
Served since 2012

David L. Reinders

59, Dumas, TX
Term expires Dec. 31, 2018
Served since 2011

Kevin G. Riel

50, Yakima, WA
Producer: hops, apples,
grapes and row crops
Term expires Dec. 31, 2017
Served since 2014

Clint E. Roush

68, Arapaho, OK
Producer: wheat, alfalfa,
feeder cattle
Term expires Dec. 31, 2018
Served since 2012

Barry M. Sabloff

69, Chicago, IL
Outside Director
Term expires Dec. 31, 2016
Served since 2005

Stephanie Herseth Sandlin

45, Sioux Falls, SD
Appointed Director
Term expires Dec. 31, 2017
Served since 2014

Karen L. Schott

48, Broadview, MT
Producer: dryland small
grains and lease pasture
Term expires Dec. 31, 2019
Served since 2016

Kenneth W. Shaw

65, Mountainair, NM
Producer: cow/calf,
yearling stocker
Term expires Dec. 31, 2017
Served since 2015
Also served in 2012

Richard W. Sitman

62, Kentwood, LA
Term expires Dec. 31, 2019
Served since 1999
Also served in 1995-1996

William A. Squires

53, Missoula, MT
Term expires Dec. 31, 2018
Served since 2015

Edgar A. Terry

56, Ventura, CA
Producer: vegetables and
strawberries
Term expires Dec. 31, 2019
Served since 2016

Scott H. Whittington

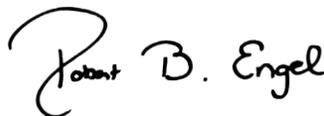
63, Burlington, KS
Term Expires Dec. 31, 2016
Served since 2013

The undersigned certify that this CoBank Annual Meeting Information Statement has been reviewed by the undersigned and has been prepared in accordance with all applicable statutory and regulatory requirements and that the information herein is true, accurate and complete to the best of their knowledge.

Signatures - Dated July 15, 2016



Everett M. Dobrinski
Chair of the Board



Robert B. Engel
Chief Executive Officer



David P. Burlage
Chief Financial Officer

Candidates for Four-Year Term, One-Stockholder-One-Vote Seat

JANE E. BAHLER-HURT



Nominated by the CoBank Nominating Committee
Resident of Kirksville, MO
Age: 55*

Business Address
16894 US Highway 63
P.O. Box 159
Lancaster, MO 63548
660-457-3733 Ext. 212
jhurt@tricountyelectric.org

Principal Occupation

- Chief Executive Officer and General Manager, Tri-County Electric Cooperative, an electric distribution cooperative

Education and Training

- B.S., Indiana State University, Cum Laude
- Certified Public Accountant
- Certified Fraud Examiner
- NRECA Certified Cooperative Director and Board Leadership Graduate
- NRECA Management Internship Program Graduate

Business Experience**

- Former Chief Financial Officer, Nueces Electric Cooperative, an electric distribution cooperative

Other Business Experience

- Worked in the electric cooperative industry since 1992 with distribution, G&T and consulting experience

Career Accomplishments

- Broad and diverse utility background including working for a natural gas investor owned utility, a generation and transmission cooperative and three electric distribution cooperatives, and consulting in the industry
- Career path included finance, accounting, engineering, IT and strategic planning
- One of only a few female CEOs in the electric cooperative industry

Civic and Personal Interests

- Member of Thousand Hills Rotary Club
- Former tutor at Indiana Boys School maximum security facility for juveniles
- Former volunteer at Sheltering Wings Domestic Violence Center

Candidate Statement

I have worked with CoBank on financing since starting my cooperative career. CoBank is the finest cooperative bank that I have ever worked with. I would be proud to serve CoBank. In addition to my electric cooperative experience, I have an agricultural background. My father was the owner/operator of Bahler Grain & Feed, a grain elevator and custom-made feed operation in north central Indiana. With my agricultural and electric cooperative background, along with my diverse professional skills in finance, engineering, IT and strategic planning, I believe that I would bring strength to the Board.

DAVID J. KRAGNES



INCUMBENT
Nominated by the CoBank Nominating Committee
Director since 2009
Resident of Felton, MN
Age: 63*

Business Address
10600 60th Street N.
Felton, MN 56536
218-236-0857
djkragnes@aol.com

Principal Occupation

- Owner, David Kragnes Farm, a corn and bean row crop farm

Education and Training

- High School Diploma
- Attended North Dakota State University for three years
- Harvard Business School course, "Audit Committees in a New Era of Governance"
- Attended numerous Farm Credit seminars

Business Experience**

- Director and Member of the Governance Committee: CoBank, ACB
- Director: The Farm Credit Council, a trade organization
- Advisory Board Member: Quinten Burdick Center for Cooperatives, an organization promoting education and research on cooperatives
- Former Partner: Kragnes Family Farm, an organic vegetable farm

Other Business Experience

- Former Board Chair: American Crystal Sugar
- Former Board Chair: United Sugars Corporation
- Former Board Chair: Midwest Agri Commodities

Career Accomplishments

- Leading a successful family farm
- Board Chairman at American Crystal during CEO succession process
- Selected as Director of the Year by the National Council of Farmer Cooperatives
- Published author

Civic and Personal Interests

- Member of Concordia Lutheran Congregation
- Bell Ringer for the Salvation Army
- Tech Counselor for Experimental Aircraft Association
- Leader in the Red River Valley Emerging Leadership Program
- DGF School task force

Candidate Statement

I have enjoyed the last seven years as a member of the CoBank Board of Directors. We have had many significant events that have led to or not distracted us from consecutive years of success. The chance to be involved with American agriculture at a national level is very rewarding. There are real challenges out in the countryside and Farm Credit is making a positive impact on our ability to feed the world. Our work is not done. I feel I bring value to the deliberations in the board room.

*As of 1/1/2016

**Current or within five years

Candidates for Four-Year Term, One-Stockholder-One-Vote Seat

RUSSELL G. BROWN



Nominated by the CoBank Nominating Committee
Resident of Warsaw, VA
Age: 57*

Business Address

5839 Richmond Road
P.O. Box 68
Warsaw, Virginia 22572
804-333-6486
rusty.brown@bankatunion.com

Principal Occupation

- President, Northern Neck Region, Union Bank & Trust, a community bank

Education and Training

- B.A., College of William and Mary
- Diploma, Virginia Bankers School of Bank Management, University of Virginia
- Certificate, RMA Commercial Lending School, East Carolina University
- Diploma, Graduate School of Banking, Louisiana State University
- NRECA Director Training Certificates in Cooperative Credentialed Director, Board Leadership and Director Gold Program

Business Experience**

- Owner: Cobham Hall Farm, a grain and timber farm
- Director: Northern Neck Electric Cooperative, an electric distribution cooperative
- Vice Chair: VA-MD-DE Association of Electric Cooperatives Educational Scholarship Foundation, a scholarship awards program
- Trustee and Treasurer: The Menokin Foundation, preserving and restoring the home of a signer of the Declaration of Independence
- Treasurer and Member: Richmond County Industrial Development Authority, an economic development authority
- Former Director: Union Investment Services, Inc., investment subsidiary of Union Bank & Trust

Other Business Experience

- Former Director: Richmond County Farm Bureau, Inc., a trade organization
- Former Assistant Secretary to the Board: Northern Neck State Bank, a community bank subsidiary of Union Bank & Trust

Career Accomplishments

- Rising from management trainee to President of the Northern Neck Region of Union Bank & Trust
- Serving as a director since 1992 on the board of Northern Neck Electric Cooperative

Civic and Personal Interests

- Trustee, Treasurer and Deacon of Cobham Park Baptist Church
- Member and Past President of Warsaw Rotary Club, Richmond County Ruritan Club and James Monroe Chapter of Sons of the American Revolution
- Board Member of the Richmond County YMCA
- Member and Former Editor, Northern Neck of Virginia Historical Society Journal

Candidate Statement

I feel the experience and knowledge I have gained in my 36 years as a community banker and 24 years as an electric co-op director will be useful to the CoBank Board and my fellow directors. I recognize that the role of the board is to set policy and guide, not to daily run the organization. I am analytical in my thinking process and I get along well with others. My electric cooperative joined CoBank in 2009 and established a line of credit at that time. In May 2013 we took out a loan from CoBank due to the favorable terms and the CoBank commitment to the rural communities we serve. I and my co-op have been very impressed with CoBank, and I attended the CoBank Energy Directors Conference last July in Colorado Springs. I want to promote CoBank in the East Region as well as the entire country and help this great organization continue to grow and prosper in serving the needs of its members.

ANTHONY M. ILL



Nominated by the CoBank Nominating Committee
Resident of Havre de Grace, MD
Age: 58*

Business Address

36 Rock Glenn Road
Havre de Grace, MD 21078
443-693-3010
ami23@icloud.com

Principal Occupation

- Owner, RGA, LLC, t/a Rock Glenn Advisors, providing general business consulting and contract CFO services

Education and Training

- B.A., North Central College
- Certified Public Accountant (inactive)

Business Experience**

- Outside Director: MidAtlantic Farm Credit, an agricultural credit association and member of the Farm Credit System
- Financial Consultant: Weber Messick, a public accounting firm
- Former Financial Consultant: University of Delaware, an educational institution
- Former COO/CFO: The Original Hartstone Pottery, a manufacturer of bakestone cookware and hand decorated stoneware
- Former COO/CFO Ripken Baseball, Inc., professional and amateur baseball

Other Business Experience

- Served on special committee for MidAtlantic Farm Credit charged with submitting candidates for the open CEO position

Career Accomplishments

- As CFO and later President, successfully restructured a company in Chapter 11 bankruptcy by negotiating a consensual plan of reorganization. First paid the secured creditor 100% of debt owed and subsequently unsecured creditors 95% of debt owed over a three-year period. Grew restructured company from \$20M to \$60M annual revenues by adding products from Canada and Japan.

- Negotiated the restructure of a joint venture to allow greater influence over the financial future of the entity, allowing expanded operations and product offerings in the area of women's softball and college baseball spring training.

Civic and Personal Interests

- Serve as a Financial Advisor for Community Christian Church
- Active with Generosity Feeds, a non-profit working to feed school age children that struggle with food uncertainty, and TAKO (Take a Kid Outdoors), a non-profit promoting youth involvement in outdoor activities such as fishing and hunting

Candidate Statement

Since joining MidAtlantic Farm Credit, I have come to understand the critical mission that the Farm Credit System (System) serves. I have devoted myself to learning the approach and methods by which we serve our members. To improve my knowledge of the mission, I have attended the courses offered through Farm Credit Council. I see firsthand the challenges the System faces finding qualified candidates who are willing to serve. I bring a broad set of skills and accomplishments that I believe will complement the board. Simply put, my desire is to serve the mission of Farm Credit and our members who provide the products and services that allow the agricultural community to feed the world.

*As of 1/1/2016

**Current or within five years

Candidates for Four-Year Term, One-Stockholder-One-Vote Seat

MARK L. PITTMAN



Nominated by the CoBank Nominating Committee
Resident of Stillwater, OK
Age: 59*

Business Address

3716 S. Perkins Road
Stillwater, OK 74074
405-747-5020
mark.l.pittman@gmail.com

Principal Occupation

- Owner, MPSquared, LLC, a start-up company selling farm equipment, trucks, autos, etc. and doing consulting work for Coleman Research Group and others regarding industrial distribution and manufacturing space

Education and Training

- Associate's Degree, Northeastern Oklahoma A&M College
- Attended Oklahoma State University
- NRECA Credentialed Cooperative Director Certificate, Board Leadership Certificate, and Director Gold Credential
- University of Michigan Business School Newly Appointed Manager Program

Business Experience**

- Board President: Central Rural Electric Cooperative, an electric distribution cooperative
- Director: National Energy Solutions Institute, an organization involved in research for energy solutions
- Director: Smart Energy Source, an organization looking ahead at technologies and business practices that will better serve its members today and in the future
- Former General Manager: BlackHawk Industrial, a nationwide industrial distributor

Other Business Experience

- Former Employee and Distributor Advisory Board Member: Saint Gobain/Norton Company, a glass and abrasive manufacturer
- Former Distributor Advisory Board Member: Sandvik Coromant, a carbide tool manufacturer
- Managing a \$400M industrial distributor with business in the U.S. and Mexico

Career Accomplishments

- Winning several awards including the ISA American Eagle Award and other industry related accomplishments
- Achieving positive sales growth in the companies I have managed in 28 of the last 30 years
- Coaching and building the careers of many good people and taking pride when they are successful

Civic and Personal Interests

- FFA Supporter
- Founder of Stillwater High School Touchdown Club
- Volunteer for Angel Tree and Special Olympics
- Member and Volunteer of United Methodist Church

Candidate Statement

When I was fortunate enough to get on the Board of Central Rural Electric Cooperative three years ago, I never realized the difference in a coop's Board compared to a "for profit" company's Board. The business acumen is very similar, but the end goal and result of serving our members is just so much more admirable. It just doesn't get any better than that. I was elected President of our Board last year by our existing Board members. They realize how committed I am to serving. I grew up on a farm in southwest Missouri and my family had a Registered Angus cattle operation along with soybeans, wheat and hay crops. I received the FFA State Farmer Degree when I was in high school. The majority of my college classes were in the College of Agriculture and Business.

SCOTT H. WHITTINGTON



INCUMBENT

Nominated by the CoBank Nominating Committee
Director since 2013
Resident of Burlington, KS
Age: 63*

Business Address

1013 North 4th Street
P.O. Box 229
Burlington, KS 66839
620-364-2116
scottw@lyon-coffey.coop

Principal Occupation

- General Manager, Lyon-Coffey Electric Cooperative, Inc., an electric distribution cooperative

Education and Training

- B.A., Wittenberg University
- Premier Governance training classes through CoBank
- NRECA and Kansas Electric Cooperatives, Inc. board training programs
- NRECA Robert I. Kabat Management Internship Program, University of Nebraska

Business Experience**

- Director and Member of the Compensation Committee: CoBank, ACB
- Board President: Kansas Electric Power Cooperative, Inc., an electric generation and transmission cooperative
- Director: The Farm Credit Council, a trade organization
- Director: First National Bank of Kansas, a commercial bank
- Vice President of Executive Council: Kansas Touchstone Energy Cooperative, a statewide service organization for electric cooperatives
- Advisory Committee Member: Central National Bank, a commercial bank
- Alternate Trustee: Kansas Electric Cooperatives, Inc., a statewide service organization for electric cooperatives

Other Business Experience

- Former State Chairman: Kansas Action Committee for Rural Electrification

Career Accomplishments

- Successfully turned around a subsidiary of Lyon-Coffey Electric Cooperative, Inc., to become profitable and enabled an exit strategy for a successful sale

Civic and Personal Interests

- Director: Phillip Kelley Ministries, a Christian ministry
- Active in community events sponsored by Lyon-Coffey Electric Cooperative, Inc.
- Past member of the Chamber of Commerce, Lion's Club and Rotary International
- Ordained Deacon in the Southern Baptist Church
- Cooking and golf

Candidate Statement

I am the General Manager at Lyon-Coffey Electric Cooperative, Inc., a distribution cooperative in east central Kansas. As a member of the CoBank board as well as numerous other councils and boards, I fully understand the critical nature the Farm Credit System plays in the economic viability of rural America. As we continue to operate our farms and businesses in troubled economic times, it is clear that CoBank requires a diverse and strong board of directors to ensure it continues to serve as a dependable and innovative provider of credit and financial services. I believe that my experience and background as a consensus builder would assist the bank in finding ways to be more efficient, maintain access to capital and bring diversification to decision making.

*As of 1/1/2016

**Current or within five years

Candidates for Four-Year Term, Modified Equity Seat

ROBERT M. BEHR



INCUMBENT

Nominated by the CoBank Nominating Committee
 Director since 2013
 Resident of Lakeland, FL
 Age: 61*

Business Address

P.O. Box 1111
 Lake Wales, FL 33859
 863-676-1411 Ext. 3652
 bob.behr@citrusworld.com

Principal Occupation

- Chief Executive Officer: Citrus World, Inc. and its subsidiaries, World Citrus West, Inc., Florida's Natural Growers Inc. (FNG), Florida's Natural Food Service Inc., Citrus World Services Inc. and Hickory Branch Corporation, a citrus growing, processing and marketing organization

Education and Training

- B.S., University of Arizona
- Ph.D Agricultural Economics, University of Florida

Business Experience**

- Director and Member of the Audit Committee: CoBank, ACB
- Director: Fresh N Natural Foods (PTE LTD), a distributor of FNG products
- Owner and operator: Behr-Nolte, MBN Property, Summer Breeze, and CPI 3034, LLC, Florida citrus grove entities
- Former Chief Operating Officer, Citrus World, Inc., a citrus processing and marketing organization

Other Business Experience

- Former Florida Citrus Commissioner and Economics/Market Research Director: Florida Department of Citrus, a regulatory, marketing and research agency
- Former Economist: Chase Econometrics, economics forecasting and consulting
- Former Manager Economics/Market Research: American Crystal Sugar, an agricultural cooperative
- Former Product Development Manager: Coffee, Sugar & Cocoa Exchange, commodities trading
- Former Director: New York Board of Trade, an industry organization
- Former Chairman: Juice Products Association, an industry organization
- Former Director: Florida Citrus Processors Association, an industry organization

Career Accomplishments

- Have helped lead Citrus World, Inc. (CWI) to unparalleled financial success, particularly over the last decade. CWI, makers of Florida's Natural juice products, continues to achieve record Member equity levels and record per unit patronage with top-drawer financial ratios
- Served in a Governor-appointed post as Florida Citrus Commissioner, a board seat, overseeing the activity of the Florida Department of Citrus
- Served as officer and ultimately chairman of the Juice Products Association, an association that serves the regulatory and technical needs of the U.S. juice industry

Civic and Personal Interests

- Board Chair: Florida's Natural Growers Foundation, Inc., a charitable organization
- Active and past board member, Temple Emanuel
- Golfing, hiking, card games, relaxing at our North Carolina vacation cabin

Candidate Statement

I have represented the South Region for the past 3-and-1/2 years, and would like to continue in that role to further CoBank's mission: '...to serve as a dependable provider of credit and other value-added financial services to agriculture and rural infrastructure businesses for the benefit of rural America'. In this regard, I believe my experience, educational and professional background make me well suited to serve CoBank's stockholders as a continuing member of the CoBank Board of Directors.

MARSHALL R. SHIRLEY



Nominated by the CoBank Nominating Committee
 Resident of Normangee, TX
 Age: 59*

Business Address

301 North Thompson
 Suite 101
 Conroe, Texas 77301
 936-539-7974
 marshall.shirley@mctx.org

Principal Occupation

- Information Technology Director/ CIO, Montgomery County, Texas, a municipal government

Education and Training

- B.S., University of Texas
- CIO Certification, School of Government, The University of North Carolina
- NRECA Credentialed Cooperative Director

Business Experience**

- Director and Board President: Mid-South Electric Cooperative, an electric distribution cooperative
- Former Director: MSEC Enterprises, Inc., a wholly-owned subsidiary of Mid-South Synergy, a rural water and wastewater service provider
- Former Director and Board President: San Miguel Electric Cooperative, Inc., an electric G&T cooperative
- Former Chairman: San Miguel Electric G&T Cooperative, Inc.'s Seven-Man Operating Committee

Other Business Experience

- Former Information Technology Manager: Texas Municipal Power Agency, a municipally-owned electric G&T
- Former Vice President: Texas Association of Governmental Information Technology Managers, a trade organization

Career Accomplishments

- Create an Electric Cooperative focused on integrating technology to provide quality service
- Create, manage, and operate a water & wastewater provider
- Partner with CoBank & Farm Credit Leasing to build two (2) 1 MW community solar farms
- Institute a culture of proactive strategic planning, and the establishment and monitoring of key performance indicators

- Oversite for all aspects of technology while ensuring technology is aligned with business requirements
- Completing numerous cross departmental integrated software application projects
- Replacing multiple enterprise wide telecommunications systems

Civic and Personal Interests

- Member: ACRE, the federal Political Action Committee of NRECA
- Deacon and former Deacon Chair: First Baptist Church
- Former Director and Treasurer: Madison County Fair Association
- Gardening, reading, golf

Candidate Statement

My passion is Rural America and public service. I strongly support the Cooperative Principles and agree with CoBank's reliance on these principles as the foundation for CoBank's decisions and actions; going beyond merely fulfilling CoBank's mission and demonstrating concern for the communities and rural areas we serve. I want to help set the strategic direction for guiding CoBank into the future while ensuring CoBank remains a strong, dependable cooperative bank, providing essential credit and financial solutions to Rural America. Over the past 25 years, my relationship, involvement and leadership with Rural Electric Cooperatives, Generation & Transmission Cooperatives, Regional Rural Water and Wastewater Companies, Telecom Industry, Solar Industry, and CoBank itself, equip me with the broad vision, experience and perspective to serve on the CoBank Board.

*As of 1/1/2016

**Current or within five years



6340 S. Fiddlers Green Circle, Greenwood Village, Colorado 80111